



2021
CITY OF THE VILLAGE OF INDIAN HILL
COUNCIL GOALS

1. Monitor all Village revenues to determine if the continuing pandemic causes significant decreases to 2021 anticipated revenues and adjust anticipated expenditures accordingly **(Finance Committee)**
2. Pursue grant funding and commence the Redbirdhollow Trail landslide and stream restoration/stabilization project for the Village's portion of trail. Continue to work with other organizations to complete repairs along the entire stream **(Grounds Committee)**
3. Evaluate the historical and philosophical intent of the Village Green Areas to ensure the continuance of proper preservation and evaluate the overall feasibility of proactive approaches to items such as, but not limited to, reforestation, diversification, soil stabilization, and maintenance **(Grounds Committee)**
4. Complete/commence the following major infrastructure projects **(Public Works, Grounds and Water Works Committees)**:
 - a. Blome Road Bridge replacement *(continued from 2020)*
 - b. Culvert maintenance/replacement – Manor Hill, Muchmore Road, Loveland-Madeira, Drake Road *(continued from 2020)*
 - c. Landslide maintenance/replacement – Hopewell Road and Given Road *(both projects continued from 2020)*
 - d. Septic upgrades at Little Red Schoolhouse *(continued from 2020)*
 - e. Replace administration roof at Public Works facility
 - f. Water main replacement – Main Street (Montgomery), Perin Road secondary metered connection, and combined project of Given Road, Spooky Hollow, Drake Road, and Blome Road
5. Complete the following personnel changes:
 - a. Hiring of two, possibly three, new service maintenance workers due to retirements **(Public Works Committee)**
6. Within a determined timeframe, obtain the City of Madeira's future intentions regarding the Village's contract for water distribution and re-evaluate the current contract for a more defined repair reimbursement process and project oversight **(Water Works, Law and Finance Committees)**

7. Prepare a strategic plan for implementing an electronic document management program that will be reviewed during 2022 budget process **(Finance Committee)**.
8. Negotiate OPBA (Rangers) contract which expires on December 31, 2021 **(Finance and Public Safety Committees)**
9. Complete Request for Proposals for banking services as current contract expires December 31, 2021 **(Finance Committee)**
10. Evaluate internal reconfiguration of Phinney House to increase usage efficiency and prepare a budget forecast to be reviewed during the 2022 budget process **(Grounds and Finance Committees)**
11. Evaluate if it is economically and logistical feasible for the Village to pursue solar panel utilization at the Public Works/Water Works facility **(Public Works and Finance Committees)**
12. Issuance of bonds to capitalize on low interest rate environment while upgrading significantly aged water main infrastructure to provide a more efficient and effective water distribution system **(Water Works and Finance Committees)**
13. Carryover from 2020 Council Goals:
 - a. Implement use of Pivot Tables into 2022 budget preparation process **(Finance Committee)**
 - b. Finalize work with consultant to complete the zoning and subdivision ordinance review and make recommendation for changes **(Law Committee)**
 - c. Finalize upgrading SSI utilities and asset management software **(Finance Committee)**
 - d. Finalize new fee schedule for Bridle Trails and Shooting Club that captures increasing expenditures **(Finance and Grounds Committees)**
 - e. Continue to evaluate effects of Meadows of Peterloon on Village services as property develops **(Public Works, Public Safety, and Finance Committees)**
 - f. Continue to evaluate effects on Village traffic/roads from the Montgomery Road roundabout construction and planned unit development and communicate to residents **(Public Safety Committee)**
 - g. Re-evaluate implementation of Traffic Study upon the stabilization of the pandemic **(Public Safety and Finance Committees)**



CITY OF THE VILLAGE OF INDIAN HILL COUNCIL CONTINUING GOALS

- 1. Run the Village efficiently while providing exemplary, high quality services to the residents.**
- 2. Ensure a commendable financial audit with no findings as well as maintain the Village's AAA rating.**
- 3. Monitor income tax revenues to determine any significant effects to the budget and future reserves to determine appropriate income tax rate level.**
- 4. Monitor water rates and tap fees to ensure continued operational sustainability and to provide for infrastructure replacement based on long term capital need projections**
- 5. Review all Village investment policies on scheduled basis and meet with investment brokers on an annual basis.**
- 6. Recommend capital projects for potential fundraising efforts and grant applications.**
- 7. Monitor properties for any change in status for possible green area acquisition or donations.**
- 8. Beautify key Village properties by updating plantings and improving maintenance programs.**
- 9. Overall review of Village Code of Ordinances to recommend changes, if needed, which adapts to current conditions and incorporates changes in federal and state legislation/regulations. Charter reviews and recommended changes must be done through community subcommittee.**